



To Whom It May Concern:

I am exposed to the performance of 30 to 40 subcontractors per year in my capacity as Project Manager with Marous Brothers Construction / Jenkins Construction – Joint Venture. Western Mechanical Contractors, Inc. was contracted to perform plumbing work on the Westin Book Cadillac Hotel & Residences project in Detroit, Michigan.

The project consisted of 453 hotel suites and 62 condominiums residences in a 32 story historical high-rise building that was once the words tallest hotel when it was originally completed in 1924. The project had a total development cost in excess of \$200 million dollars and the building lay dormant for more than two decades prior to it be renovated (see below hyperlink).

<http://www.starwoodhotels.com/westin/property/overview/index.html?propertyID=3001>

Western Mechanical's subcontract for plumbing work was \$10.5 million dollars. Western Mechanical successfully executed the terms their subcontract timely and safely. The project posed numerous plumbing challenges including the continued rerouting of plumbing lines required due to existing structural steel conditions, difficult site conditions on the new addition and the project required direct "in the field" intensive coordination with the other trades.

Western Mechanicals' paperwork was timely and accurate. Their pricing for changes was fair and they voluntarily offered value engineering alternatives in order to keep the project within budget. Western Mechanical made work adjustments in an effort to accommodate required predecessor work performed by other trade contractors without charge.

It was a pleasure to work with all of the individuals at Western Mechanical from the Owners to their field personnel. Western Mechanical demonstrated professionalism across the board and their expertise contributed to the success of the project.

The Westin Book Cadillac Hotel & Residences was the recipient of the 2009 Aon Build America Award through The Associated General Contractors of America, AGC (see below hyperlink).

http://www.agc.org/cs/news_media/press_room/press_release?pressrelease.id=335

We would not have won this award for it not for the Team's success that included a tremendous effort put forth by all of the individuals of Western Mechanical.

Sincerely,
Marous Brothers Construction / Jenkins Construction – Joint Venture

Lee J. Tucker

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